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When and why did you join CSCMP?	I joined CSCMP in December 2019, recognizing its role in driving supply chain knowledge and critical discussions. My book, Chasing Zero: The Story of How the Busiest US Ports Cut Pollution, Reshaped Industries, and Influenced Geopolitics in the Ongoing Quest for Clean Air, explores how the LA-Long Beach ports led the way in decarbonizing global trade and sparking challenging trends. With a focus on transportation, energy, and clean tech, I saw CSCMP as a valuable space to connect with professionals, exchange ideas, and contribute to discussions on policy, technology, and industry advancements.
What advice do you have for new CSCMP members on how they can maximize their membership value? What membership benefit do you find most valuable?	I appreciate that CSCMP provides valuable industry reports, research, and timely events that keep members informed on emerging trends and challenges in supply chain management. These insights have been one of the most useful aspects of my membership. While I haven't fully taken advantage of the networking opportunities or the EDGE conference, CSCMP's resources offer a solid foundation for staying ahead in the field. For new members, I recommend exploring the publications and participating in CSCMP events and discussions, as they can open doors to valuable connections.

What has been the most impactful connection you have made through CSCMP membership?

One of my most impactful connections predates my membership—an industry veteran and friend who introduced me to CSCMP. His involvement in the local chapter highlighted the value of the organization's insights and resources. While I haven't fully tapped into CSCMP's networking opportunities, this connection reinforced the value of staying informed and engaged. Many of my industry peers are also CSCMP members, and we frequently connect at industry events and working groups, creating additional opportunities for collaboration and knowledge-sharing.

How did you get into supply chain management/logistics?

My fascination with nature and how things work started early. After earning a master's degree in mechanical engineering from the Warsaw University of Technology, I worked as a professional engineer, designing and overseeing construction projects across Europe. An MBA from the University of Warsaw expanded my career into logistics real estate, environmental studies for power plants, and international contract negotiations.

After moving to Long Beach, California, I founded 3COTECH and became drawn to how the Clean Air Action Plan at the ports of Los Angeles and Long Beach unfolded—the initiatives, the push and pull, and the competing interests. This exposure led me to work closely with the ports and shift my focus to sustainability in supply chains, ultimately shaping the foundation for my book, *Chasing Zero*.

What is the biggest challenge you face on the job, and how are you managing it?

My biggest challenge is raising awareness about the importance of sustainable transportation and the often-overlooked successes of the Clean Air Action Plan (CAAP) at the ports of Los Angeles and Long Beach. The conversation gets lost amid competing narratives and shifting priorities. Yet, real progress has been made, and the people who dedicated their lives to cleaning up port operations deserve recognition. Their stories could inspire future generations, but they don't get the attention they should—one of the reasons I wrote *Chasing Zero*.

Managing this challenge means continuing to share these stories, engaging with industry leaders, policymakers, and the public, and leveraging key milestones—like the 20th anniversary of the Green Port Policy in 2025—to highlight how these efforts have reshaped Southern California and influenced the world.

What technologies, trends, or disruptive forces do you see having the biggest impact on supply chains?

The biggest forces shaping supply chains today include decarbonization, digitalization, and evolving global policies. Green Shipping Corridors (GSCs) are emerging as a key strategy for reducing emissions and driving sustainable ocean freight. Since COP26, over 45 corridors have been announced, signaling a shift toward net-zero maritime routes. These initiatives not only cut greenhouse gases but also enhance operational efficiency, foster innovation, and strengthen international collaboration.

However, challenges remain. The transition to alternative fuels, infrastructure readiness, and the high costs of ship retrofits require harmonized policies, funding mechanisms, and a skilled workforce. Digitalization, through AI, predictive analytics, and data sharing, plays a crucial role in optimizing efficiency. As GSCs evolve, they set a benchmark for decarbonization across global supply chains, offering a model for broader industry transformation.
